

Welcome to Nippon Sanso (Southeast Asia & India) Website.

After the establishment of Nippon Sanso Holdings Corporation in October 2020 with the vision that, "We aim to create social value through innovative gas solutions that increase industrial productivity, enhance human well-being and contribute to a more sustainable future", we formulated our medium-term management plan, NS Vision 2026, with the slogan **ENABLING THE FUTURE**.

Under the business operation structure comprising a global network of four regional hubs, and the Thermos business, we established five business strategies:

- Sustainability Management
- Exploring New Business toward Carbon Neutrality
- Total Electronics
- Operational Excellence
- Digital Transformation (DX) Initiatives.

We aim to continue strengthening the group's comprehensive capabilities and achieving further growth to provide a bright and comfortable future for people, society, and the Earth.

As the world is continuously feeling the effects of climate change, suffering from an uncertain socioeconomic environment and geopolitical instability, Nippon Sanso has been exceeding most of our Environmental, Social and Governance targets covering the three areas related to our philosophy 'Proactive, Innovative & Collaborative', pillars of the strategy and the purpose behind our sustainability agenda: Making life better through gas technology.

As one of the four regional hubs, the primary focus of Nippon Sanso Holdings Singapore is the alignment of the business strategies within Asia & Oceania region. With the support of our subsidiaries, we will strive towards fostering stronger collaboration to ensure the delivery of our strategic priorities, specifically the provision of a safe and sustainable business environment, as well as the development and retention of our employees. As "The Gas Professionals", we will continue to ensure a safe and stable gas supply to our customers.

Nippon Sanso Holdings Singapore will continue to build on our success to further enhance the Group corporate values and to remain committed to fulfil our responsibility as Asia and Oceania Regional hub. Finally, I would like to express sincere gratitude to all employees, partners and customers for your contributions. I very much look forward to continuing to work with you to deliver our mid-term and long-term priorities.

President and CEO Helder Teixeira